

## Message Text

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FOR GAO MCCABE FROM STRAIN, GAO WASHDC (PSAD)

C O R R E C T E D C O P Y (PARA 4 LINE GARBLE)

E.O. 11652:N/A

TAGS:AGAO

SUBJECT: SUPPLEMENTAL AUDIT GUIDELINES-951243

1. DETERMINE THE ORGANIZATIONAL STRUCTURE OF THE ATLANTIC ALLIANCE (CIVIL) AND NATO (MILITARY) AND THEIR INTER-RELATIONSHIP IN MILITARY, POLITICAL, AND ECONOMIC PLANNING, PROGRAMMING AND BUDGETING.

2. IDENTIFY THE KEY OFFICES WITH AUTHORITY AND RESPONSIBILITY FOR BOTH INTEROPERABILITY AND STANDARDIZATION. DETERMINE THEIR HISTORIC ROLE AND CURRENT EFFORTS.

3. DESCRIBE THE IMPOTENCE OF NATO COMMANDERS AND THE MILITARY COMMITTEE IN INFLUENCING NATIONAL PROCUREMENT DECISIONS.

4. EVALUATE THE PROGRESS TO DATE IN PUBLICATION OF STANDARD NATO MILITARY DOCTRINE AND ITS INFLUENCE ON LIMITED OFFICIAL USE

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SOLVING THE PROBLEM.

5. LIST THE MEMBERS OF NATO, INCLUDING FRANCE, WHICH HAVE ADOPTED A 5 YEAR DEFENSE PROGRAMMING SYSTEM AND DETERMINE IF IT IS SYNCHRONIZED WITH NATO 5 YEAR DEFENSE PROGRAM.

6. TABULATE THE U.S. MAJOR WEAPON SYSTEMS IN THE INVENTORY OF OTHER NATO MEMBERS AND THEIR DATE OF INTRODUCTION. IDENTIFY THE COUNTRY OF ORIGIN OF PLANNED REPLACEMENTS.

7. ATTEMPT TO DETERMINE THE AVERAGE AGE OR REPLACEMENT SCHEDULE FOR SELECTED MAJOR ITEMS OF EQUIPMENT (LAND, AIR, AND SEA) IN THE NATO COUNTRIES (E.G., F-104G BEING REPLACED BY F-16 RATHER THAN MRCA IN FOUR NATIONS).

8. IDENTIFY THE VARIOUS CATEGORIES OF COSTS INVOLVED IN OUR NATO MEMBERSHIP: MEMBERSHIP ASSESSMENT; INTERNATIONAL STAFF PAY DIFFERENTIAL; INFRASTRUCTURE SLICE; U.S. FORCES ASSIGNED AND DEPLOYED TO NATO; U.S. FORCES ASSIGNED AND NOT DEPLOYED TO NATO (REFORGER, ETC.); U.S. FORCES COMMITTED AND NOT DEPLOYED TO NATO; U.S. GRANT AID TO NATO MEMBER NATIONS.

9. DESCRIBE THE FORMULA AND/OR METHODOLOGY USED WITHIN THE NATO INTERNATIONAL STAFF TO DETERMINE THE MEMBERSHIP ASSESSMENT, INFRASTRUCTURE SLICE, AND ACCEPTABLE FORCE LEVELS FOR MEMBER NATIONS ANNUALLY.

10. ASSESS BRIEFLY THE REASONABLENESS OF THE METHODOLOGY AND THE DATA BASE INVOLVED (E.G., IS THE GNP FOR EACH COUNTRY COMPUTED IN EXACTLY THE SAME WAY? BY EACH COUNTRY AND/OR BY NATO?)

11. DEFINE THE TERMS RATIONALIZATION, STANDARDIZATION, AND INTEROPERABILITY.

12. DETERMINE HOW, AND TO WHAT EXTENT LACK OF STANDARDIZATION LIMITS THE FLEXIBILITY OF FORCES AND COMBAT EFFECTIVENESS.

13. DESCRIBE, THE IMPACT OF THE LACK OF STANDARDIZATION LIMITED OFFICIAL USE

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ON TRAINING, LOGISTICS, COMMUNICATIONS, TACTICS, WEAPONS REQUIREMENTS, AND FORCE PLANNING.

14. VERIFY THE EXISTENCE OF, OR THE NEED FOR, A METHOD OF QUANTIFYING EITHER THE COSTS AND PENALTIES OF NON-STANDARDIZATION OR THE COSTS AND BENEFITS OF STANDARDIZATION.

15. DETERMINE, OR IDENTIFY A SOURCE FOR, THE SIZE OF THE DEFENSE INDUSTRIAL BASE IN EACH NATO COUNTRY IN TERMS OF THE LABOR FORCE AND THE CONTRIBUTION TO GNP AND BALANCE OF TRADE.

16. VERIFY THAT THE MINISTERS OF STATE/FOREIGN AFFAIRS, FINANCE/TREASURY, AND DEFENSE OF OUR NATO ALLIES ARE

ELECTED MEMBERS OF THE LEGISLATIVE BRANCH WITH PERSONAL CONSTITUANCIES.

17. OBTAIN THEIR COMMENT ON WHETHER COALITION EXECUTIVE CABINETS FACILITATE OR HINDER A POLITICAL COMMITMENT TO NATO STANDARDIZATION.

18. OBTAIN FOREIGN COMMENT ON THE RELATIVE MERITS OF LARGER QUANTITIES OF LESS THAN THE BEST WEAPON SYSTEMS RELATIVE TO LIMITED QUANTITIES OF QUALITATIVELY SUPERIOR SYSTEMS (E.G., XM-1). LANCHESTER'S SQUARE LAW APPLIES.

19. OBTAIN FOREIGN COMMENT ON THE IMPACT OF THE PRIDE OF SPECIAL INTEREST GROUPS (E.G., RESEARCHER, ENGINEER, MILITARY, OR PUBLIC) ON POLITICAL COMMITMENT TO STANDARDIZATION.

20. FIELD COMMANDERS ARE RESPONSIBLE FOR DOING THE BEST THEY CAN WITH WHAT THEY HAVE AND THUS INTEROPERABILITY IS THEIR PRIMARY CONCERN. DETERMINE THE INTEREST AT DEFENSE MINISTRY LEVEL ON EVENTUALLY ACHIEVING STANDARDIZATION OF MAJOR SYSTEMS.

21. OBTAIN FOREIGN COMMENT ON THE VALUE OF STANAGS AND SELF EVALUATION OF IMPLEMENTATION ACTIONS.  
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22. ATTEMPT TO DETERMINE THE EXTENT TO WHICH MEMBERSHIP IN OTHER ORGANIZATIONS (E.G., EC, WEU, ETC) CONTRIBUTES OR DEPRECIATES THE ACHIEVEMENT OF NATO STANDARDIZATION AND THE SOLUTION OF ATTENDANT PROBLEMS.

23. AMPLIFY NATIONAL DIFFERENCES IN; GOVERNMENT RIGHTS IN TECHNICAL DATA, PROPRIETARY DATA, LICENSING, COPRODUCTION, AND PATENTS.

24. DETERMINE THE EXTENT TO WHICH SELECTED NATIONS ARE DEPENDENT ON THIRD COUNTRY ARMAMENT SALES TO MAINTAIN GNP. ROBINSON

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